





Board Meeting	14/15 March 2023	5. Board Performance Monitoring 6. KRR Reporting by exception 9. Corporate Plan final review and sign-off 11. Governance Structure Update 12. Framework Tri-ennial update 13. Financial Delegations 14. Hybrid working/project E update 16.2. IR35 Update 16.3. CSI Benchmark Results 16.4. We Invest in Wellbeing Report 20. NXD DG Corporate 1:1 22. Margerison McCann Team Management Profiling 24. 2024+ Discussion/Update	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓
ARC check in	31-Mar-2023	2.1 Management Information assurance report 2.2 Absence Management assurance report 4. Hybrid Working deep dive 5. HR Function deep dive							✓			✓			
ARC BAU	09-May-2023	5.1 Annual Assurance report 5.2 Internal Audit progress report 7.1 RoS Assurance Framework 2023-28 7.2 KRR - Financial Review 7.3 IFRS 16 Implementation 8.1 IF35 Working Group update 11.1 Data Recommendations update	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Board Meeting	13-Jun-2023	5. Open Board Discussion 7. Stretch Plan Discussion 9. High Value Contract Review 10. RoS Forecasting Accuracy 11. Board Performance Monitoring 12. KRR Reporting by Exception 15. ARA Discussion 16. H&S Annual Report 17. Board Effectiveness Review Proposal 18.2. EDI Mainstreaming Report 18.3. SWP Update 18.4. Income Review Project Report 18.5. Annual Compensation & Fraud Reporting 18.6. QDos/IR35 Update	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
ARC check in	28-Jul-2023	Strategic Object 1 deep dive (strategy and planning)			✓							✓			

ARC BAU	08-Aug-2023	5.1 Annual Internal Audit Plan Update 5.2 Internal Audit Progress Report 6.1 Draft Letter of Representation 2022-23 6.2 Draft Annual Audit Report 2022-2023 7.1 Draft Annual Report and Accounts 2022-23 8.1 RoS Assurance Framework 2023-28 10.1 Data Recommendations update 10.2 Data Managment, Use and Storagre Audit Review	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
---------	-------------	--	---	---	---	---	---	---	---	---	---	---	---	---	---