

BOARD EVALUATION QUESTIONNAIRE

1. Effectiveness

i. Are you, as a member, clear on the role of the RoS Board?

Unclear	1	2	3	4	5	Clear
Comments						

ii. How effective is the Board in developing RoS's future strategies and plans?

Ineffective	1	2	3	4	5	Effective
Comments						

iii. How effective is the Board in monitoring and challenging RoS's performance?

Ineffective	1	2	3	4	5	Effective
Comments						

OFFICIAL

iv. How effective is the Board in ensuring that threats and opportunities are addressed appropriately?

Ineffective	1	2	3	4	5	Effective
Comments						

v. How effective is the Board in providing strategic advice?

Ineffective	1	2	3	4	5	Effective
Comments						

vi. How effective is the Audit and Risk Committee in providing assurance to the Board?

Ineffective	1	2	3	4	5	Effective
Comments						

OFFICIAL

vii. Does the Board have an appropriate range of expertise and experiences to conduct its business?

Inappropriate	1	2	3	4	5	Appropriate
Comments						

viii. Does the Board utilise the full range of expertise from its membership?

Not Utilised	1	2	3	4	5	Fully utilised
Comments						

ix. What is the best discussion that has taken place at a RoS Board in the past year.

Comments

- x. What is the worst discussion that has taken place at a RoS Board in the past year.

Comments

2. Board agenda

- i. Does the Board deal with the right set of issues?

Wrong set of issues	1	2	3	4	5	Right set of issues
Please comment on missing or unnecessary subjects						

- ii. Are Board meetings of the right frequency and length?

Wrong frequency and length	1	2	3	4	5	Right frequency and length
Comments						

OFFICIAL

iii. Are Board papers of the right length and quality, with appropriate information?

Wrong length and quality	1	2	3	4	5	Right length and quality
Comments						

iv. Do Board items have the right balance between presentations and discussions?

Wrong balance	1	2	3	4	5	Right balance
Comments						

v. Is the new member induction process appropriate and effective?

Inappropriate /Ineffective	1	2	3	4	5	Appropriate/ Effective
Comments						

OFFICIAL

vi. Are conflicts of interests handled appropriately at the meetings?

Inappropriately	1	2	3	4	5	Appropriately
Comments						

vii. Is the secretariat support to the Board meetings and associated administrative arrangements effective?

Ineffective	1	2	3	4	5	Effective
Comments						

3. Leadership

i. Is the leadership from the Chair effective?

Ineffective	1	2	3	4	5	Effective
Comments						

OFFICIAL

ii. Is sufficient time allowed for discussion?

Insufficient	1	2	3	4	5	Sufficient
Comments						

iii. Does the Chair enable free and open exchange of views engaging with all members?

Not enabled	1	2	3	4	5	Fully enabled
Comments						

4. Relationship with the Keeper and Directors

i. Is the role of the Keeper and the Directors clear?

Unclear	1	2	3	4	5	Clear
Comments						

OFFICIAL

- ii. Is there a constructive relationship between the Non-Executive and Executive members?

Unconstructive	1	2	3	4	5	Constructive
Please comment on how it could be improved						

- iii. Is there effective succession planning for Board members?

Ineffective	1	2	3	4	5	Effective
Please comment on how it could be improved						

5. Activities outside Board meetings

- i. Do we make best use of Non-Executive Members outside formal Board meetings?

Not utilised	1	2	3	4	5	Fully utilised
Comments						

OFFICIAL

- ii. For Non-Executive Members – do you have sufficient opportunities to get to know about RoS’s work?

Insufficient	1	2	3	4	5	Sufficient
Comments						

- iii. For Non-Executive Members – do you receive enough additional information between Board meetings, in order to be kept in touch with the business and thereby be better able to support Board meetings?

Not Enough	1	2	3	4	5	Enough
Comments						

ADDITIONAL COMMENTS

- i. If you could change one thing about the Board, what would it be?
- ii. Please comment on any other issues that may be relevant to the performance of the Board (especially any questions/issues that you expected to be raised, which were not).
- iii. Any other comments?