

**BOARD EVALUATION QUESTIONNAIRE**

**1. Effectiveness**

i. Are you, as a member, clear on the role of the RoS Board?

Unclear	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Clear
Comments						

ii. How effective is the Board in developing RoS's future strategies and plans?

Ineffective	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Effective
Comments						

iii. How effective is the Board in monitoring and challenging RoS's performance?

Ineffective	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Effective
Comments						

iv. How effective is the Board in ensuring that threats and opportunities are addressed appropriately?

Ineffective	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Effective
Comments						

v. How effective is the Board in providing strategic advice?

Ineffective	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Effective
Comments						

vi. How effective is the Audit and Risk Committee in providing assurance to the Board?

Ineffective	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Effective
Comments						

vii. Does the Board have an appropriate range of expertise and experiences to conduct its business?

Inappropriate	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Appropriate
Comments						

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viii. Does the Board utilise the full range of expertise from its membership?

Not Utilised	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Fully utilised
Comments						

ix. What is the best discussion that has taken place at a RoS Board in the past year.

Comments
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x. What is the worst discussion that has taken place at a RoS Board in the past year.

Comments
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**2. Board agenda**

i. Does the Board deal with the right set of issues?

Wrong set of issues	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Right set of issues
Please comment on missing or unnecessary subjects						

ii. Are Board meetings of the right frequency and length?

Wrong frequency and length	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Right frequency and length
Comments						

iii. Are Board papers of the right length and quality, with appropriate information?

Wrong length and quality	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Right length and quality
Comments						

iv. Do Board items have the right balance between presentations and discussions?

Wrong balance	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Right balance
Comments						

v. Is the new member induction process appropriate and effective?

Inappropriate /Ineffective	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Appropriate/ Effective
Comments						

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vi. Are conflicts of interests handled appropriately at the meetings?

Inappropriately	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Appropriately
Comments						

vii. Is the secretariat support to the Board meetings and associated administrative arrangements effective?

Ineffective	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Effective
Comments						

**3. Leadership**

i. Is the leadership from the Chair effective?

Ineffective	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Effective
Comments						

ii. Is sufficient time allowed for discussion?

Insufficient	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Sufficient
Comments						

iii. Does the Chair enable free and open exchange of views engaging with all members?

Not enabled	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Fully enabled
Comments						

**4. Relationship with the Keeper and Directors**

i. Is the role of the Keeper and the Directors clear?

Unclear	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Clear
Comments						

ii. Is there a constructive relationship between the Non-Executive and Executive members?

Unconstructive	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Constructive
Please comment on how it could be improved						

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iii. Is there effective succession planning for Board members?

Ineffective	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Effective
Please comment on how it could be improved						

**5. Activities outside Board meetings**

i. Do we make best use of Non-Executive Members outside formal Board meetings?

Not utilised	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Fully utilised
Comments						

ii. For Non-Executive Members – do you have sufficient opportunities to get to know about RoS's work?

Insufficient	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Sufficient
Comments						

iii. For Non-Executive Members – do you receive enough additional information between Board meetings, in order to be kept in touch with the business and thereby be better able to support Board meetings?

Not Enough	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	Enough
Comments						

**ADDITIONAL COMMENTS**

- i. If you could change one thing about the Board, what would it be?
- ii. Please comment on any other issues that may be relevant to the performance of the Board (especially any questions/issues that you expected to be raised, which were not).
- iii. Any other comments?