

Registers of Scotland

RoS Board

June 20201

Data Strategy Backbrief

Agenda Topic:	Data Strategy Update & Workshop
Presenter(s):	Chief Data Officer
Support & Notes	Internal Consultant and Head of Risk and Information Governance
Date of Meeting:	10/03/21

Purpose

1. This Paper is a Backbrief providing a summarised narrative of the discussions had and actions taken from the Data strategy discussion at the March Board. An Annex is included providing updated thoughts and standardised structure based on Board and EMT Feedback.

Summary of Discussion

2. Outcome

- To give the Board an overview of the Data Landscape in RoS
- To mature out of discussion paper and visionary thinking.
- Propose data certainty (making our data fit for future purposes) a pre-requisite which facilitates all the goals of the wider RoS strategy.

3. Key discussion points from Board discussion in March

- Need refocus on tangible deliverables and benefits to the business
- Key is the 'so what' from a customer and operational perspective.
- Use a cost and risk lens on the organisational data
- What does good look like?
- What, in tangible terms, do we NEED to DO now, for our ambition for 2024 and beyond?
- Create a visual of the timeline, as a tracker. What has been achieved to date, key ambitions to realise in future

4. Options

- Would it be useful to repeat the Gartner maturity exercise?
- Set out what has been achieved to date
- develop the strategy from this discussion document

5. Timescale – 3-5 years?

- Align with the corporate plan (current as well as the post 2025-6 vision)
- what commitments will be positively impacted by the data investment strategy
- data certainty as key in the short-medium term (the big pitch – enabling automation and product delivery)

6. Feedback

- Articulate things we can't do at the moment as don't have sufficient data certainty and structure. Scope and articulating the estate: merit to looking at the 'heatmap'
- our stance around data-sharing / selling – who will we sell / give to with what IP? Include other things areas such as Keeper vires, ethics, SG views etc.
- have we tested the market in terms of data gaps and customer / stakeholder (current / future) needs? Definite space for the data ethics piece and the 'can we'/'should we' conversation
- specialist outside support can help [there has been some Gartner input already]
- peer validation will provide assurance [test thinking with counterparts / partner bodies?]
- Need to ensure the strategy is comprehensive for RoS as a business

Actions

7. Agreed actions/action owners:-

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| 7.1. Backbrief to an EMT afternoon session (CDO) | - complete |
| 7.2. Develop the Data Maturity Timeline (CDO) | - initiated |
| 7.3. Develop the Data heat-map (CDO) | - initiated |
| 7.4. review options for an updated strategy paper to the Board within this financial year (CDO) | - in progress |
| 7.5. Look at Data Principles Paper, Blog and publish schedule (CDO / Head of Risk / Legal) | - Done in Review |
| 7.6. Continue with Data Certainty as part of combined SAT strategy (CDO / SAT) | - Ongoing |

8. Annex A provides some “work in progress” slides based on feedback at Board and EMT sessions to demonstrate standardised format and general progress on areas of the Strategy.

Job Title Chief Data Officer
Directorate Data
Date May 2021