Risk	Name	Owner	Threat/Opportunity
1	Financial Health	Janet Egdell	Threat
2	Financial Capability	Janet Egdell	Threat
3	Operational Capacity	Janet Egdell	Threat
4	LRC - Ministerial Target 2024	Chris Kerr	Threat
5	Public Trust in the Registers	Jennifer Henderson	Threat
6	Uncertainty of future business model beyond 2024	Jennifer Henderson	Threat
7	People and Change	Jennifer Henderson	Threat
8	Cyber Resilience	Billy Harkness	Threat
9	Product Sustainability	Billy Harkness	Threat
10	LRC - Realising Benefits	Janet Egdell	Opportunity
11	Maximising Use of RoS Data	Janet Egdell	Opportunity
12	Sustain and Improve Customer Experience	Kenny Crawford	Opportunity
13	Relationship with SG	Jennifer Henderson	Opportunity

Governance Group	Meeting Date	Agenda item name	Risk 1	Risk 2	Risk 3	Risk 4	Risk 5	Risk 6	Risk 7	Risk 8	Risk 9	Oppt. 10	Oppt. 11	Oppt. 12	Oppt.13
ARC BAU	11-May-21	5.1 Finance audit report 5.2 Payroll audit report 7.1 RoS assurance framework 10.CSAT report 12. Key risk register extract	✓	✓					✓					✓	
Board	08-Jun-21	5. 2024 Principles 6. Review of Roadmap to 2024 8. KPI & Finance Update 9. People Dashboard 11.Key Risk Update 12. H&S Annual Report 15. Draft Annual Report & Accounts	✓	✓			✓	✓	✓				✓	✓	
ARC check in	13-Jul-21	1. Benefits realisation of domains deep dive 2.Assurance opinions & target measures deep dive	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
ARC BAU	20-Aug-21	6. Annual report and accounts 10.1 PKI audit report 10.2 Transition project lessons learned 10.3 Complaints review	✓	✓					✓	✓				✓	
Board	14/15 Sept 21	7. Annual Report and Accounts 9. KPI, Finance & People Reporting 10. Key Risk Reporting 12. 2024 Roadmap Update 17. People & Workplace Workshop incl. Hybrid Working 19. Vision for RoS Beyond 2024	✓	✓	✓		✓	✓	✓		✓		✓		
ARC check in	28-Sep-21	Fraud deep dive	✓	✓											

ARC BAU	09-Nov-21	5.2 HR Management Development Programme audit report 5.3 Data Management: Use/Storage and Governanve of Data audit report 7.1 RoS assurance framework 2021-2026 8.1 Investors in People overview 8.2 NFI overview and self-assessment 10.1 Finance update 10.2 KPI Scorecard - Sept 21	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Board Meeting	14-Dec-2021	6. 2024 Roadmap, Strategic Workforce Plan, Corporate Plan forward look 2022 - 2027 8. 6 month corporate plan review 9. KPI, People & Finance Reporting 11. KRR reporting 13. IIP & CSPS Results 15 Draft Board skills matrix 16. EDI Steering Group Update 16. Environmental Policy	✓	✓	✓	✓	✓	✓	✓		✓		✓	✓	
ARC BAU Meeting	08-Feb-2022	7. Assurance Framework 8. Annual Review of Policies 9. Statement of Financial Risk Overview 10. Certificate of Assurance Overview 11. Adarma Overview	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Board Meeting	08/09 March 2022	5. Digital Update -Product Sustainability -Cyber Resilience -Digital Roadmap & Workforce Plan 6. People & Change Roadmap & Critical Path -Strategic Workforce Plan -CSPS & IIP Action Planning 8. Corporate Plan Update 9. KPI, People & Finance Reporting 11. Roadmap Reporting 13. KRR Reporting 14. Transparency Review 15.1. Financial Delegations 2022 22. Board Skills Audit Results 24. Championing Inclusive Leadership Training	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	