

<p>ARC BAU</p>	<p>09-Nov-21</p>	<p>5.2 HR Management Development Programme audit report 5.3 Data Management: Use/Storage and Governanve of Data audit report 7.1 RoS assurance framework 2021-2026 8.1 Investors in People overview 8.2 NFI overview and self-assessment 10.1 Finance update 10.2 KPI Scorecard - Sept 21</p>	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
<p>Board Meeting</p>	<p>14-Dec-2021</p>	<p>6. 2024 Roadmap, Strategic Workforce Plan, Corporate Plan forward look 2022 - 2027 8. 6 month corporate plan review 9. KPI, People & Finance Reporting 11. KRR reporting 13. IIP & CSPS Results 15 Draft Board skills matrix 16. EDI Steering Group Update 16. Environmental Policy</p>	✓	✓	✓	✓	✓	✓		✓		✓	✓		
<p>ARC BAU Meeting</p>	<p>08-Feb-2022</p>	<p>7. Assurance Framework 8. Annual Review of Policies 9. Statement of Financial Risk Overview 10. Certificate of Assurance Overview 11. Adarma Overview</p>	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Board Meeting	08/09 March 2022	5. Digital Update -Product Sustainability -Cyber Resilience -Digital Roadmap & Workforce Plan 6. People & Change Roadmap & Critical Path -Strategic Workforce Plan -CSPS & IIP Action Planning 8. Corporate Plan Update 9. KPI, People & Finance Reporting 11. Roadmap Reporting 13. KRR Reporting 14. Transparency Review 15.1. Financial Delegations 2022 22. Board Skills Audit Results 24. Championing Inclusive Leadership Training	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
ARC check in	29-Mar-2022	IR35 deep dive New Registers deep dive Work in Progress deep dive	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
ARC Meeting	10-May-2022	5.3 Business Continuity Planning Report 6.1 Annual Audit Plan 2021-2022 7.1 ARC Assurance Framework 2022-2027 7.3 KRR - Financial Review 8.1 MSP Survey 2021 8.2 Management Essentials Evaluation 12.1 Finance Update 12.2 KPI Scorecard March 2022 12.4 Information Assurance and Governance Report 12.5 ISMS progress update 12.6 RCI Beta Assessment Results	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Board Meeting	14-Jun-2022	5. Strategic Workforce Plan 7 Customer & Stakeholder Engagement Strategy 8. Data Strategy 10. Draft Annual Report and Accounts 11. Annual Compensation Update 12. H&S Annual Report 18.2 EDI Steering Group Update	✓	✓	✓		✓	✓	✓				✓	✓	✓