

RoS Board 09 & 10 March 2026

Agenda Day 1

Date: 09 March 2026
Venue: 2 South, Meadowbank House, Edinburgh
Time: 0930 – 1550hrs

Apologies - None

Board Observer - Director of Digital, Data and Technology

In Attendance - Senior Manager Higher Risk Cases and Quality Assurance, Scottish Charity Regulator (OSCR) shadowing day 1

No	Time	Item	Presenter	Paper	Transparency Approach
1.		Introduction, apologies, notification of meeting recording, and declaration of interests	Keeper	<i>Verbal</i>	N/A
2.	0930	Agenda items to be taken in Private & Papers to be labelled for long term retention	Keeper	<i>RoSBrd2026/01/01</i>	Publish in full
3.		Minutes of December 2025 Board	Keeper	<i>RoSBrd2026/01/02</i>	Publish in full
4.		Action Log Review	Keeper	<i>RoSBrd2026/01/03</i>	Publish in full
PERFORMANCE MONITORING					
5.	1000	Board Performance Monitoring by exception: <ul style="list-style-type: none"> Progress against year 4 delivery plan, including finances 	Director of Policy and Corporate Services and Accountable Officer Senior Benefits Analyst	<i>RoSBrd2026/01/04</i>	Take in private
6.	1045	KRR by Exception & Annual Risk Management Policy Review	Head of Enterprise Risk Management	<i>RoSBrd2026/01/05</i>	Withhold sensitive annexes
7.	1105	Audit and Risk Committee Update	Audit and Risk Committee Chair	<i>RoSBrd2026/01/06</i>	Take in private
8.	1120	BREAK			
YEAR 5+ DELIVERY					
9.	1135	Corporate Delivery Plan Year 5 Final Review and Sign-off: <ul style="list-style-type: none"> Y5 Path to delivery & Outcomes 	Director of Policy and Corporate Services and Accountable Officer Keeper	<i>RoSBrd2026/01/07</i>	Take in private

		<ul style="list-style-type: none"> • Y5 Budget and Headcount Position • Key Risk Management • Customer Needs • Draft Delivery Plan 			
10.	1230 - 1315	LUNCH			
STRATEGY UPDATES					
11.	1315	Section 107/Name Search Update	Director of Policy and Corporate Services and Accountable Officer	<i>RoSBrd2026/01/08</i>	Take in private
12.	1335	DDaT Strategy	Director of Digital, Data and Technology Head of IT Enablement	<i>RoSBrd2026/01/09</i>	Take in private
13.	1405	Cyber Strategy/Operational Resilience Update	Director of Digital, Data and Technology Head of IT Enablement Head of Cyber Security	<i>RoSBrd2026/01/10</i>	Take in private
14.	1435	BREAK			
BOARD DEVELOPMENT					
15.	1450	Board Development Activity	Head of Cyber Security Head of Information Security, Risk & Assurance	<i>Verbal</i>	N/A
16.	1550	Day 1 Close	Keeper	<i>Verbal</i>	N/A

Please note – no formal Board dinner will be held on this occasion.

RoS Board

Agenda Day 2

Date: 10 March 2026
Venue: 2 South, Meadowbank House, Edinburgh
Time: 0930 – 1550hrs

Apologies – None.

No	Time	Item	Presenter	Paper	Transparency Approach
17.	0930	Welcome	Keeper	N/A	N/A
NXD 1:1 SESSIONS					
18.	0935	NXD Private 1:1 with PCS	2 x PCS Representatives	N/A	N/A
19.	1035	BREAK (EMT to join)			
BUSINESS DEVELOPMENT					
20.	1050	RoS Ventures 26/27 Annual Delivery Plan and end year trading update	Director for Customer and Business Development Head of Business Development	RoSBrd2026/01/11	Take in private
NEXT CORPORATE PLAN					
21.	1110	Corporate Plan 2027-32: <ul style="list-style-type: none"> • Draft Outcome Endorsement • Customer/ Stakeholder Feedback (for noting) • Update on progress of 2032 TOM (for noting) 	Keeper	RoSBrd2026/01/12	Take in private
22.	1200 - 1300	LUNCH			
23.	1300	Open Board Discussion	Keeper	N/A	N/A
PAPERS FOR ENDORSEMENT					
24.	1400	Financial Delegations	Chief Finance Officer	RoSBrd2026/01/13	Withhold sensitive annexes
PAPERS FOR NOTING					
25.	1405	Governance Risk Discussion Tracker	Keeper	RoSBrd2026/01/14	Publish in full
		Transparency Publication Review		RoSBrd2026/01/15	Publish in full

		NXD and EMT Diversity Reporting		<i>RoSBrd2026/01/16</i>	Publish in full
		Statutory Fee progress/update		<i>RoSBrd2026/01/17</i>	Take in private
		Delivering Customer Excellence		<i>RoSBrd2026/01/18</i>	Publish in full
		CSPS Action Planning/Results		<i>RoSBrd2026/01/19</i>	Publish in full
		Quarterly SWP Review		<i>RoSBrd2026/01/20</i>	Take in private
		Contingent Worker Summary		<i>RoSBrd2026/01/21</i>	Publish in full
26.	1415	Items to be delegated to ARC	Keeper	<i>Verbal</i>	N/A
27.	1420	Board Observer Feedback	Director of Digital, Data and Technology	<i>Verbal</i>	N/A
28.	1435	BREAK (EMT exit)			
NXD 1:1 SESSIONS					
29.	1450	NXD Private 1:1 with Keeper	Keeper	N/A	N/A
30.	1550	Day 2 Close	Keeper	N/A	N/A

Date of next Board meetings

Meeting: Long Term Planning Workshop

Date/Time: 26 May 2026, 0930-1330hrs

Location: Saint Vincent Plaza, Glasgow

Meeting: RoS Board

Date/Time: 09 June 2026, 0900-1700hrs

Location: Meadowbank House, Edinburgh

Paper Deadline: 1000hrs, 26 May 2026